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OPENING REMARKS

Dear Friends,

Leadership of the American Direct business was incredibly difficult in 2020. We recognize that we were not and are not alone. When I think of the major issues in my personal business career this was somehow harder than 9/11, a different harder than 2008, and clearly the optics of human life versus economic survival created an income schism that will take years to overcome, if the



stress can be overcome at all. Candidly, we have never been so challenged by trying to protect the lives of our associates and their families, we have gotten a bit lost in compliance issues and personal human rights. The election was also quite a trying time for the country's history and no matter your side, the winners and losers were the people of these United States. Our prayers are legitimately for the success of this government to create thought leadership around infrastructure investment, making climate change less radical but still impactful, elevating a fair tax system without chewing up the entrepreneurial urgency that has driven the country for almost 250 years.

From our space, we continue to lead the industry on the innovation in Total Security Solutions and the article herein about the Quad Student Housing at University of Houston is a precursor for many more fully integrated security and safety projects. Also you'll find my most recent comments about the loss of leverage in the commercial integration community. I hope you enjoy this edition of Total Access.

Let me conclude with the most powerful outcome we could have hoped for 2020. We had no reductions in force, no rationalizations in support infrastructure, and our strategies for 2021 are intact and well planned. The people that make American Direct what she is are always those we try to acknowledge in this introduction and we also thank the vendor partners who make this magazine a reality after these so many years. Best regards for you and yours at the Christmas season, where God's plan for humanity was born (Luke 2). Looking for a brighter time in 2021.



Byron W. Whetstone President and CEO American Direct







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Total**Access**

Total Access is a publication developed by American Direct. Designed to feature both construction industry topics and American Direct's services, Total Access is a resource for developers, project owners, government procurement personnel, architects, general contractors, consultants, and construction industry leaders. The ultimate goal of the publication is to raise American Direct's visibility among engineering firms, designbuild consultants, and construction industry leaders. Total Access is published by bradley.project.

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The University of Houston is a state research university and the flagship institution of the University of Houston System. The university spans 667 acres in southeast Houston and is home to nearly 41,000 students. This institution conducts nearly \$130 million annually in research and operates more than 40 research centers and institutes on campus. Interdisciplinary research includes superconductivity, space commercialization and exploration, biomedical sciences and engineering, energy and natural resources, and artificial intelligence. The economic impact of the university contributes more than \$3 billion annually to the Texas economy, while generating about 24,000 jobs.

The Quadrangle, also known as the "Quad" residence halls opened in 1950. They were enjoyed for many generations - in fact, the alumni who stayed in the Quad rave about their experience there, but the physical appearance of the Quad had been declining. In January of 2019, all of the Quadrangle buildings were demolished and new construction began to replace what once were the oldest housing buildings on campus.

The new Quad consists of seven different residence halls constructed to accommodate 1,200 students. Each residence hall unit consists primarily of four single-occupancy bedrooms, a shared bathroom and a common living area with a kitchenette. Each residence hall also includes a student lounge, multiple laundry facilities, a workout room and a variety of study spaces distributed throughout the buildings.



More than 2,000 doors are included in The Quad which includes 4-bedroom suites, single bedroom units, apartments and townhouse units.

Included in the seven buildings is the Townhouse building which accommodates international students and "learning communities" associated with different academic programs and departments. Configured as conjoined three-story walk-up units, each Townhouse provides residency for 18 students and includes single occupancy bedrooms, several individual and group bathroom facilities, a large living space for relaxing and/or group study, and a full kitchen capable of serving all of the occupants.

Research shows that students living in campus housing tend to do better academically and graduate in higher

percentages in four and five years and their overall college experiences are happier ones. The new Quad features four unique outdoor courtyard areas, named after the original residence halls within The Quadrangle; Bates, Law, Settegast and Taub. Although the original Quadrangle no longer exists on campus, the history remains through the new Quad.

Austin Commercial was the general contractor for The Quad and they were familiar with the opening solutions that American Direct and AccessNsite had provided for the Sugar Land campus and for the Katy campus (while partnering with Skyhawk). Their organized

and effective work to provide Division 8 and 28 products on those campuses strengthened the decision to utilize them again on The Quad.

Prior to that decision, the master specifications for The Quad had sat idle for some time. Austin Commercial Senior Project Manager Bill Brown says, "American Direct and AccessN-site provided feedback that the master specifications should be re-written. They helped us identify the problems, helped us mitigate those problems and come up with a complete redesign, all within the confines of the schedule and the current expectations of the University of Houston."



AccessNsite access control provides quick and easy access to the buildings via the student's "Cougar Card"

The collaboration between the project managers across the entire design team was imperative. American Direct Client Account Manager Kellie Volz says, "I met with Austin Commercial Project Coordinator Jordan Price every week in addition to supplemental meetings as necessary so we could always be on track. We provided more than 2,000 doors on this project and construction for all seven buildings was happening at the same time, even while students were on campus." These meetings allowed Price and Volz to continually review the product selection and the functionality for each opening, ensuring successful results

for the owner. "We gave the client a lot of help with hardware choices and it was successful because Austin Commercial acknowledged our expertise to make the best decisions about the openings and that is how our trusted business partnerships grow."

With so many openings and only 200 doors fitting on one truck, there were multiple deliveries. Price says, "I flirted with the idea to have off-site storage but the university had an on campus building that was not being used, so we turned that into temporary storage."

Students and faculty were already using their "Cougar Card" as the credential to gain access to the buildings.

Because of the flexibility, scalability, and compatibility of AccessNsite, the software was easily integrated into their system without having to introduce a second credential.

The Quad project was very fluid. "Everyone had the understanding that the client move-in would overlap the end of construction. We had to interface with the university's IT department so the locks could be seen, read and fully operational before construction ended," says Brown. "We didn't have the convenience of 20 or 30 days to get the bugs worked out after construction ended, so we had to be perfectly aligned with the schedule the entire time."



66

f it weren't for the dedication to the project, their commitment to help the client when things changed and their attention to detail and overall quality for install, we could have lost schedule and we would have been scrambling. We thank American Direct and AccessNsite for everything they did to be a partner in this job.

Bill Brown, Austin Commercial



Brown recalls how the COVID-19 pandemic affected this job. "We were doing full blown door installation in March when COVID-19 hit. We implemented all recommendations from the Centers for Disease Control with extra toilets, hand washing stations and contact tracing if needed. We had 'tool box talks' for all employees about the risks of COVID-19."

Change orders to doors and hardware are not unusual during a construction project, but the design team on The Quad was dealt a big challenge when the owner decided, after most doors had already been installed, to incorporate automatic door operators in the openings. This required a swift and powerful coordination effort between all parties involved in order to stay on schedule and confirm that the automatic door operators were added.

Brown emphasizes the importance of working with a trusted partner. "If it weren't for the dedication to the project, their commitment to help the client when things changed and their attention to detail and overall quality for install, we could have lost schedule and we would have been scrambling. We thank American Direct and AccessNsite for everything they did to be a partner in this job."

According to AccessNsite Vice President – Enterprise Systems Brian Ashley, the success at Sugar Land, Katy and now The Quad have evolved AccessNsite access control software to being listed in the master specifications for all university construction projects moving forward.

The Quad

Footprint

385,000 sq. ft., 7-building student housing.

General Contractor:

Austin Commercial

Project Contributors

Total Access Control Software Solution AccessNsite

Door Hardware ASSA ABLOY

Hollow Metal Frames

CECO Door Products

Timely Frames

Wood Doors

CECO Door Products



Fred Rogers once said, "Often when you think you're at the end of something, you're at the beginning of something else." Moving into a senior living community can be a new beginning — a chance to relax, let someone else handle the cooking, maintenance, and landscaping.

StoryPoint Senior Living is part of Common Sail Investment Group (CSIG), which successfully operates Independence Village and StoryPoint senior living communities. These communities provide continuing care where residents can move from independent living to enhanced living, to assisted living and, in some locations, to memory care if needed. These choices allow individuals who are leaving a single-family dwelling

to consider the living option that best suits them and follow the care path for the remainder of their life.

Recently built StoryPoint senior living communities include Story-Point Medina in Ohio, StoryPoint Middletown and StoryPoint Union, both in Kentucky. Originally, these new builds were slated to use Allegion's free Engage software for access control, however CSIG ultimately wanted a more robust platform that Engage could not provide. While Engage in small systems is quite appropriate. a more enterprise approach is more successful for multi-property owners. CSIG contacted Allegion and they recommended AccessNsite to take over the access control for these communities. At that time, CSIG already

had four properties with 500 plus devices that were being managed using Allegion Schlage products.

AccessNsite Vice President - Enterprise Systems Brian Ashley says, "We offered to migrate those devices to AccessNsite with one centralized server and their data center for enterprise level access. AccessNsite's virtualized server means that CSIG has direct access to that server, which connects to the entire database. At any time, an official at CSIG can manipulate the AccessNsite software and the results are immediate. For example, if the Executive Director at StoryPoint Medina needs three-day cess to StoryPoint Union, minor adjustments are quickly made on the server and that Executive Director's



Photo Credit: StoryPoint Senior Living

Common Sail Investment Group operates 31 senior living communities in Illinois, Indiana, Iowa, Kentucky, Michigan, Ohio, and Tennessee.

These communities feature
AccessNsite for scalable, customizable
software solutions resulting in total
control and peace of mind for residents
and staff.

key fob can now gain him/her access to specific entry points and for just the three days. Another example is when an employee is terminated through the server, he/she is terminated at all communities and his/her key fob no longer works at any community location.

CSIG's IT Manager Marc Gevers says, "The AccessNsite's team provided what we needed and were incredibly responsive. We really appreciated them being available whenever we needed them, answering questions promptly, providing demonstrations and providing access to senior engineers so we could talk about the direction we needed to go. The entire process was transparent and it started us down the road toward a solid business relationship."

Gevers recalls that CSIG has used other access control in their communities before, but nothing has been as full-featured as AccessNsite. "It is like night and day," says Gevers. A key benefit of AccessNsite, according to Gevers, is the ability to pull important reports, such as a door battery level report. With more than 200 doors in one community, this report eliminates the need for a maintenance employee to have to hunt down the door with a flashing orange light. Instead, based on the report, they replace any lowlevel battery, also preventing residents from getting locked out of their unit because of a sudden dead battery.

Another critical report is the door usage report which indicates how often a door is accessed. If the report shows that the door is used only a few times in a short period, and if there is not a life safety requirement for the door, then this information can guide the program model for future communities.

Gevers says, "One of the reasons AccessNsite was so attractive to us is realizing these kinds of efficiencies and what those mean for our company. The software is expandable when we want it to be. We can incorporate additional features (Point of Sale, Time/Attendance, Visitor Management) at any time with seamless software changes."

Gevers is very grateful AccessNsite guided them to a Mercury panel because it allows for more granular control. "With our Memory Care communities, we must have the Mercury panel in order to have the immediate ability to lock down if necessary. If we hadn't worked through the original issue with AccessNsite, we may have put in one product and then had to add a second product, meaning we would have had two credentials in one building and that would have been extremely complicated and expensive. We have learned so much by working with AccessNsite and American Direct on the StoryPoint communities."

The approach to StoryPoint, according to Ashley, was successful because, "We took a consultant role and built a partnership with continuity across all CSIG properties nationwide. Historically, the way we used to engage the industry in the commercial hardware distribution world was project by project, but when we have an opportunity like CSIG, we talk in detail with the client to determine an enterprise solution. No other companies are approaching openings solutions this way."

CSIG has recently announced five more acquisitions in Illinois, Indiana and Iowa. Four out of these five senior living communities will include a Memory Care component.

Common Sail StoryPoint Senior Living

Resident-focused senior living communities including independent living, enhanced living, assisted living and memory care.

General Contractor:

Common Sail Investment Group

Project Contributors

Total Access Control Software Solution AccessNsite



Photo Credit: StoryPoint Senior Living

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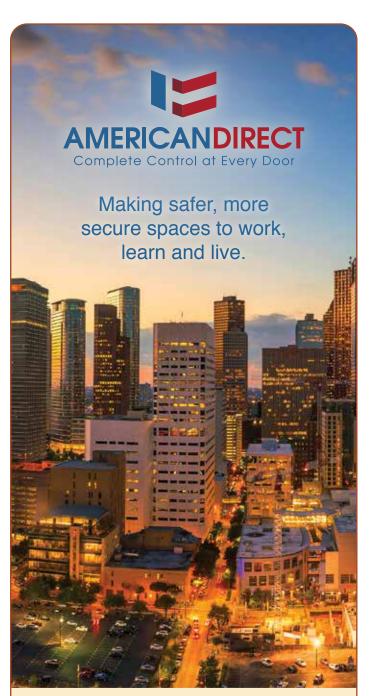
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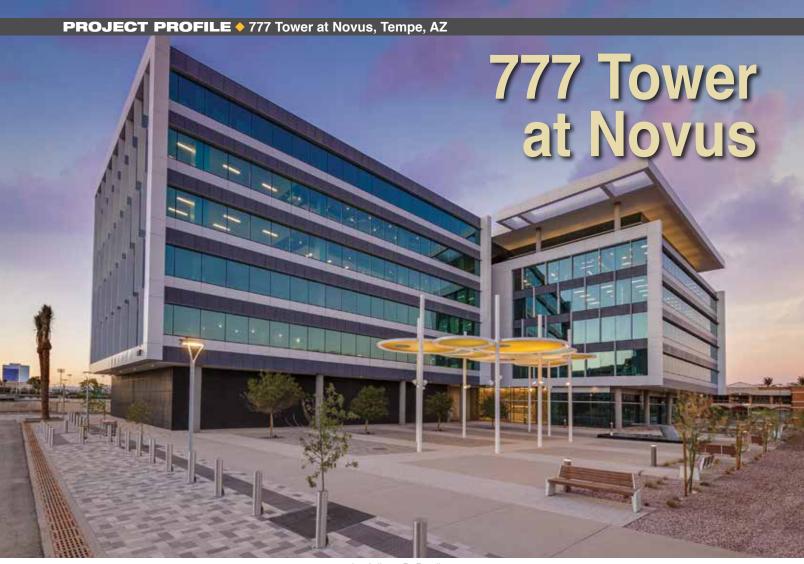


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by Juliette B. Bradley

Photo Credit: K2 Creative LLC

Just imagine — a model urban city within a city offering sustainable planning and development with a future of creative neighborhood design. Novus Innovation Corridor (Novus) is such a city featuring 10 million sq. ft. of sports performance and entertainment, bluechip and high-tech office space, smart city technologies and innovations, restaurants, hotels and nightlife and new residential urban living, all served by an extensive, multi-modal transportation system.

Located adjacent to Tempe Town Lake and Arizona State University's (ASU) campus, Novus is progressive, exciting and the perfect place for a wide variety of residents and tenants. Fittingly, US News and World Report recently named ASU as the most innovative university in the nation. Be-

cause of projects like Novus, the innovation just keeps on coming.

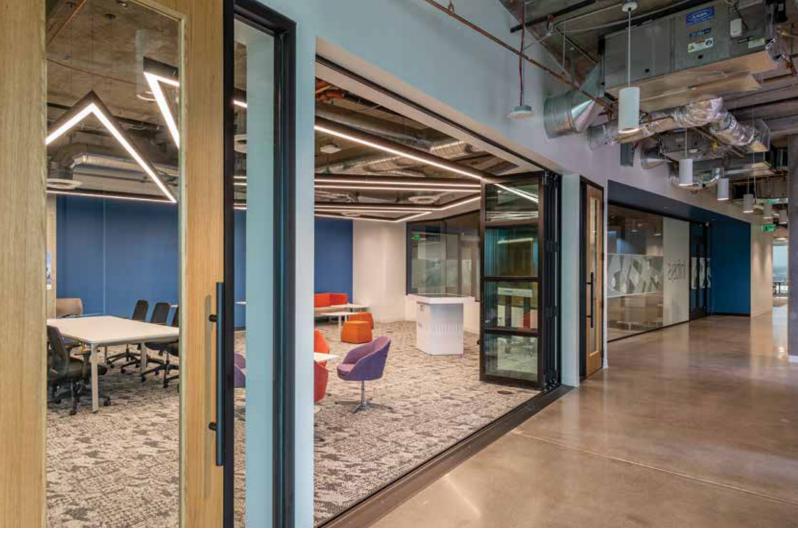
Catellus Development Corporation (Catellus), in partnership with ASU hired Sasaki to transform Novus into an iconic, world-class, mixed-use urban district and destination. The master development plan for Novus includes utilization of more than 300 acres of land to accommodate both new construction plus renovations of NCAA athletic facilities including the Sun Devil Stadium. Novus is adjacent to Metro Light Rail and the region's freeway system.

Ryan Companies US, Inc. built 777 Tower at Novus. This six-story, multitenant Class A office building features 160,000 sq. ft. open floor plan with penthouse office space, 8,000 sq. ft. of retail space on the first floor and

a public urban plaza. This building is the cream of the crop with high-quality standard finishes, state of the art systems, exceptional accessibility and a prominent presence in the corridor.

Ryan Companies is the owner, developer, property manager and builder of the core shell of 777 Tower at Novus. It was their decision to contract American Direct to supply doors, frames and hardware and AccessNsite for access control for the entire core shell of the building, which include all entry points on the first floor, main entry, electrical room, stairways, root top and current installation in the elevators.

American Direct Senior Sales Representative Tyler Bardwell met with Ryan Companies Project Engineer Vance Arnold to go over their high level plans and considered every open-



777 Tower at Novus is a six-story, multi-tenant office building providing innovative workspace including conference rooms and workstations.

ing; where they wanted card readers, how they wanted the doors to function and who should have access to those doors. After this meeting, some card readers were actually deleted from the original plan because Bardwell analyzed each opening to consider who really needed access to that particular room. For example, the IT room had only one person who needed the access and that person could have a key to that door, eliminating the card reader and the expense associated with it.

Arnold says there are benefits to using one source for doors, frames, hardware and access control software. "There is a definite convenience to having one point of contact for everything. Sometimes if you have one vendor for doors and another for access control, things can get complicated, but working with American Direct and AccessNsite together provided us with the total security we needed and the expertise to guide us along the way."

AccessNsite software allows Ryan

Companies to be in total control of the core shell security. Arnold says, "We can go into the access control software at any time and make changes that happen immediately so if we should need to lock or unlock all doors at once, we can do that instantaneously. It is also very convenient that we can make those kinds of changes on our laptops, desktops, or our phones — from wherever we are with Wifi."

Each tenant in 777 Novus owns their own space and they can choose to utilize AccessNsite software at the entrance to their space so that their one credential that gets them into the main entrance, also gets them access to their tenant space.

This construction project began before the COVID-19 crisis hit, however American Direct and AccessNsite are now (at the time of printing this magazine issue) working with Ryan Companies on Crosspoint, a mixed use project in Phoenix, Arizona and the product selection is very different there because the owner has requested touchless entries. The mechanics of a touchless entry ensure that when you swipe your card, the door automatically opens. This results in having a power operator on every opening. It used to be that power operators were only used for ADA compliance, but now with COVID-19, more general contractors are requiring them. Having touchless entry points is an end user return on investment with significant value proposition to the tenants, however a power operator at every door opening does increase overall construction cost.

Although there isn't much one can do to offset the cost of a power operator, general contractors can breathe easy knowing that American Direct and AccessNsite can be the proven construction partners to improve your return as they help strategize on the best product for the job, creatively collaborate to provide the best total opening solutions and deliver the job on time as promised.







Photo Credit: K2 Creative LLC

777 Tower at Novus

Footprint

160,000 sq. ft. building within Novus Innovation Corridor

General Contractor:

Ryan Companies

Project Contributors

Total Access Control Software Solution AccessNsite

Hollow Metal Doors and Frames CECO

Hinges

IVES

Flatgoods

IVES and Zero International

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by Byron Whetstone, American Direct President and CEO

The message above is the message I heard over and over during four days as an exhibitor at a trade-show in early 2015. The International Security Conference (ISC West), with over 10,000 commercial integrators (CI) attending, had dozens of stories about why they don't sell doors. The most predominant response was, "We just wait until the general contractor and the door installer leave the site and then we install what the owner really needs to operate the access control and security in his building."

To quote the great poet Bob Dylan, "The times they are a changing." In the span of fewer than 10 years the supply chains, the go-to-market strategies, and the manufacturing communities

realized that the channels have changed, are changing and will continue to change. In this environment to sell and install electronic door locking and access hardware, to establish and select appropriate credentials and to integrate with surveillance at every door opening is a multi-channel requirement and requires multi-channel thinking.

Historically, the building owner/ tenant would have a security consultant determine the applications or the feature set for any given building or campus. Today, the architectural community doesn't have the leverage to stay current on the technology in the marketplace so they rely on specification writers employed by the largest hardware companies. Whether security hardware, cameras, software or locking products, the challenge to gain a functional and dynamic access-control solution depends on gaining consensus from multiple constituencies, most of which have disparate viewpoints on the appropriate technology solution set for the end user.

Internally, we have done an informal analysis, and would suggest that as much as 50% of projects being built today do not have a safety or security preference, specification, or design. This is mostly because owners want to make correct choices and contractors know that multiple sub-contractors cause finger-pointing and unsuitable



solutions. A "certificate of occupancy" is required to occupy a building and that means access and egress must be functional.

As a reaction from ISC West 2015. American Direct introduced "total security solution" thinking. We recommend as an industry (in security and safety) that we enforce the need to embrace a Furious Forward Future Focus (4F).

This fancy bit of alliteration is a simple way to remember that the existing channels have serious lapses, gaps, and shortcomings for the "as-built" community. Further, there is a desperate need to change construction techniques and delivery methods for new construction and

renovation for the products and services we provide. For the most secure and safe delivery, for future building occupants, there should be a mandate that requires a single-source access solution, using a centralized sub-contractor or security partner. That partner should be capable of providing every aspect of the security solution. mechanical. electronic and platform implementation. While project materials typically make up about 40% to 50% of a project's cost, "80% of project costs are driven by the extended supply chain," explains Stephen Mulva, director of the Construction Industry Institute at the University of Texas at Austin.

By mid-year 2021, many sources

have indicated GDP growth of 5+% which means there will be a robust economic expansion that should last at minimum until the mid-term elections in 2022. The return to pre-COVID-19 levels of economic expansion will bode well for the construction industry, but the increase will be accompanied increasing alobal security concerns that must meet head-on the growth and change. Therefore, the "construction put in place" will need to adapt to the extensive changes in technology for building management. Future buildings are living technology eco-systems, and there is complexity at each and every door opening.

leadership of commercial integration businesses and contract hardware businesses are on a collision course and the "door guys" are taking market share consistently by being willing to offer a total suite of products and services. If you are not seeing the "what is happening now," the door industry is disrupting the integration space by willingly providing offerings and value not related to wall readers and service deployment. The future "go-to-market" channel structures are being defined NOW because door hardware manufacturers are making the most substantial innovations in locking and electronics and they are looking for more paths to the market for their goods.

In response to these perspectives, American Direct has three primary commitments to accelerate organic growth in 2021 and 2022.

1. Turn-key installation and systems implementation:

For many. the commercial integration business is based around technology and physical security services. There are people who say that CI picks up where the enterprise contract business leaves off. In the door industry, there is a strong migration towards a "turn-key," furnish and installation requirement. This has created sub-contracting businesses within distribution businesses and the future will be built around the "lifetime value of the installation" via extended warranty, service agreements, and perhaps "fire door testing." The up-todate thinking includes the CI business in this service offering. We might argue that the "enterprise contract" work is the platform for taking advantage of the new channel environment.

2. Redefine and Reimagine Revenue Recognition:

In 2020, American Direct has aggressively realigned the entire revenue generation team to review project work for technology first and then determine the strategy of the value-add product and service to be provided. Total Security Solutions means every estimator or salesperson must evaluate with the sales leadership how to approach EVERY job. This

makes the contract / project work more about relationships than who is the low bidder, improving gross margins.

Additionally, the project revenue — mechanical and electronic — will drive an inside selling effort for "recurring monthly revenue" monthly and annually. The table stakes in the new normal require any distribution company that does not have an e-commerce order-taking capability post-pandemic to post a sign suggesting we're a DINOSAUR.

3. Expansion of the CI business nationwide:

The company has American Direct Fulfillment Centers (ADFCs) located strategically in regions across the United States. The challenge especially in 2020 was to use those

ADFCs to provide service to the enterprise contract work, by crossdocking, split-shipping, etc. This year the end user, sales order and after-market business was hampered significantly by the COVID-19 virus. Rather than rationalize this infrastructure, we are going to doubledown on the regional service model and expand the integration business to four additional locations in 2021. With an expected emergence of the total security offering, we think an integration business in excess of \$20M in revenue will be a 2022 reality.

We've outlined our vision for a centralized offering and will make every effort an investment to bring this to reality for all the supply chain participants.



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